



### **Entero Healthcare Solutions Limited**

**Investor Presentation – May 2025** 

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# Q4 & FY25 Financial Highlights



#### **Management Commentary**





Prabhat Agrawal Promoter, Managing Director and CEO We concluded FY25 on a strong note, with Q4 revenue growing 29% YoY (as against the IPM growth of 7.3%) to ₹1,339 crore and PAT rising 48% to ₹31 crore. Our focus on margin-accretive categories, procurement efficiencies, and technology-driven execution enabled expansion of gross margins to 9.8% and EBITDA margin to 3.7%.

For FY25, we delivered 30% revenue growth to ₹5,096 crore (as against the IPM growth of 8.0%), a 53% increase in EBITDA to ₹172 crore and 170% increase in PAT to ₹107 crore - reflecting our ability to scale profitably. In the  $2^{nd}$  half of FY25 we also delivered positive operating cash flows, with expanded margins and better working capital management.

In the first full financial year post our IPO we concluded 10 value-accretive acquisitions during the year, contributing ₹792 crore in annualized revenue and further strengthening our nationwide footprint and product portfolio.

We are also pleased to announce six new strategic acquisitions, which collectively would add over ₹400 crore of annualized revenues and expand our geographical reach and further add to our business portfolio in the areas of trade generics, speciality pharma, medical consumables and devices.

Our strategic playbook - centered on disciplined inorganic growth, organic scale-up in underserved markets, and deepening partnerships with healthcare brands—continues to deliver and bring us closer to our long-term vision of building India's most comprehensive, efficient, and digitally integrated healthcare distribution platform.

We remain committed to deliver profitable growth, positive operating cash flow and improving our return ratios with focus on improving working capital cycles and sustaining margin expansion.

### **Operational Highlights**





#### **Growing faster than Industry... Gaining Market Share**





\*Excluding impact of revenue recorded on net margin basis 3%

### **Consolidated Financial Highlights**





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### **Key Balance Sheet Highlights**









**Net Operating Working Capital (Days)** 







RoCE: EBIT / Average Capital Employed (Capital Employed = Tangible Networth + Borrowings + Deferred Tax Liability)

RoE: PAT / Average Tangible Networth (Tangible Networth = Total Equity- Intangible Assets)

Net\_Operating Working Capital (Days) = (Trade receivables+ Inventories - Trade payables) / (Operating Revenue with GST(12%) / 365)

### **Consolidated Profit & Loss Statement**



Particulars (Rs. Cr)	Q4FY25	Q4FY24	ΥοΥ%	FY25	FY24	<b>ΥοΥ%</b>
Revenue	1,339.1	1,034.2	29%	5,095.8	3,922.3	30%
Cost of Goods Sold	1,208.3	941.6		4,609.5	3,570.4	
Gross Profit	130.8	92.6	41%	486.3	352.0	38%
Gross Margin (%)	9.8%	9.0%	81bps	9.5%	9.0%	57bps
Employee Expenses	50.7	37.2		195.5	149.4	
ESOP Expenses	1.3	0.8		3.5	1.8	
Other Expenses	29.8	25.8		115.7	89.0	
EBITDA	48.9	28.9	69%	171.5	111.8	53%
EBITDA Margin (%)	3.7%	2.8%	86bps	3.4%	2.9%	52bps
Other Income	7.2	9.0		38.4	13.9	
Lease Rental related Income	0.1	0.2		1.1	0.5	
Depreciation	3.1	1.8		10.1	8.6	
Lease Rental related expenses	5.3	5.3		20.5	16.4	
Finance Costs	8.4	15.8		33.4	59.9	
Lease Rental related expenses	2.1	1.5		8.3	5.8	
Profit Before Tax	37.2	13.6	175%	138.7	35.6	290%
Taxes	5.8	-7.6		31.3	-4.2	
Profit After Tax	31.4	21.2	48%	107.4	39.8	170%

### **Utilization of IPO Proceeds**



Particulars (Rs. Cr)	Amount to be funded from Net Proceeds	Utilized till date	Unutilized
Repayment/prepayment, in full or part, of certain borrowings availed of by our Company	142.5	142.5	-
Funding of long-term working capital requirements of the Company and its Subsidiaries during Fiscals 2025 and 2026	480.0	400.0	80.1
Pursuing inorganic growth initiatives through acquisitions and/or investments	237.0	193.0	44.0
General corporate purposes	91.8	57.4	34.4
Total	951.3	792.9	158.5

#### Award of "Excellence in Healthcare Supply Chain and Logistics- 2024"





We are extremely thrilled to announce that Entero Healthcare Solutions has been honored with the Excellence in Healthcare Supply Chain & Logistics 2024 award at the ET Healthcare Awards this year!

This prestigious recognition underscores our commitment to transforming healthcare supply - through commitment to quality, technological driven efficiencies, and a customer centric approach. A heartfelt thank you to our business partners, well-wishers, and the incredible Entero team whose dedication made this achievement possible. And together, we're transforming Healthcare supplies in India!



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# About Us



#### We are a Healthcare Supply Chain Solutions Specialist





#### **Entero at a Glance**







Notes:

1. Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness 2. As on 31<sup>st</sup> March 2025

### **Building a Highly Scalable Business Model**





#### **Strong Board backed by a Healthcare-Focused Investors**





Prabhat Agrawal Promoter, Managing Director and CEO



Prem Sethi Promoter, Whole-time Director and COO



Sujesh Vasudevan Chairperson and Non-Executive Independent Director



Arun Sadhanandham Non-Executive Non-Independent (Nominee) Director



Rajesh Shashikant Dalal Non-Executive Independent Director



Sumona Chakraborty Non-Executive Non-Independent (Nominee) Director



Sandhya Gadkari Sharma Non-Executive Independent Director



Kevin Rohitbhai Daftary Non-Executive Non-Independent Director

#### **Leadership Team**





Prabhat Agrawal Promoter, Managing Director and CEO

- Previous experience as CEO with Alkem Laboratories, Group CFO with Metalfrio Solutions, Brazil, and as Deputy Operations Director with Frigoglass Industries
- Bachelor's in commerce from Mumbai University and Master's degree in management from The Indian School of Business, Hyderabad
- Qualified Chartered Accountant and a Chartered Financial Analyst
- "CEO Of the Year 2016" award at the 9th Annual Pharmaceutical Leadership Summit and Pharma Leaders Business Leadership Awards 2016



Prem Sethi Promoter, Whole-time Director and COO

- Previous experience as Director Offering Development and Product Management with IQVIA Consulting, Senior Practice Leader with Excellence Data Research Private Limited, and Information Services India Private Limited as Director – Offering Development and Product Management
- Bachelor's degree in pharmacy from Rajiv Gandhi University of Health Sciences and a Master's diploma in Clinical Research and Pharmacovigilance from James Lind Institute
- Business Leader Award from Business Transformation Awards 2021 by Mint and Techcircle



**Balakrishnan Natesan Kaushik** Group Chief Financial Officer

- Previous experience in multi-cultural/ cross continental roles having worked with Deloitte, Saint Gobain, Quantum Advisors, Piramal Healthcare, Sandoz, IMS Health and Nestle Skin Health both in India and abroad.
- He has around 25 years of post-qualification experience in Finance entailing Strategic Planning & Budgeting, Business Restructuring, Costing & Pricing, Working capital Management, Controlling, Financial & Management Accounting, Compliance, Audits & Due Diligence across diverse industries at plant and corporate level.
- He is currently responsible for strategic finance, investor relations, planning, financial reporting, treasury, compliance and controls.
- He is member of the founding team.

#### **Leadership Team**





Sanu Kapoor Vice President - General Counsel, Company Secretary and Compliance Officer

- Associate member of the Institute of Company Secretaries of India (ACS) and the Institute of Cost and Management Accountants of India (ACMA). She is a graduate in Law and Commerce from Mumbai University and also holds an EMBA degree from NMIMS, Mumbai.
- Has more than 20 years of experience spanning diverse sectors, including retail, civil aviation, heavy engineering (elevators), advertising and media, pharmaceuticals and construction.
- Held key roles with leading Indian conglomerates and multinational corporations



Sambit Mohanty President - Institutional Business

- Bachelor's of science from Utkal University and Master's Diploma in Business Finance (PGDBF) from Indian Institute of Finance, New Delhi.
- Has more than 24 years of experience.
- Currently responsible for Business Development, Sales and Marketing and Key Accounts in our Company.
- He is member of the founding team.



Abhitesh Kumar President - Retail Business & New Initiatives

- Bachelor's degree of Technology in Mechanical Engineering from BITS Pilani and completed a Post Graduate program in Business Management from IIM Calcutta.
- Has more than 10 years of experience. 8+ years of experience of industry.
- Currently responsible for retail pharma business, business development, supply chain management, and business operation in our Company.
- He is member of the founding team.



# Market Opportunity



### **Pharmaceutical Supply Chain in India is Highly Fragmented**





Source: Prospectus

#### **Key Challenges in the Pharmaceutical Supply Chain**





India is witnessing a shift from standalone/traditional distributors to large/national distributors having a wider presence, backed by market consolidation and the need for a reliable and scalable supply channel

Source: Prospectus

#### **Healthcare Products Distribution Market Overview**





#### ...Led by Increasing Share of Large / National Distributors

Share of the total distributor sales for Large / National pharmaceutical distributors



Key Trends



Consolidation in the distribution industry

Technological advances to support operational efficiencies in distribution



Micro-market and regional data opportunities



Higher demand for surgical and medical devices





Omnichannel adoption to improve demand for pharmaceutical distribution

Increasing government focus on generics to further support distributors



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# **Key Strengths**



#### **Key Strengths**





#### **Highly Fragmented Market... to Accelerate Consolidation**



		US	China	India <sup>(1)</sup>	Germany
Share of Large P Pharma Dist		Top 3: 90 – 95%	Top 4: 40 – 45%	Top 3: 8 – 10%	Top 5: 95 – 97%
		Тор 3	Top 4	Тор 3	Top 5 / All
Share of Top x in Total Pharma	2020	90 – 95%	40 – 45%	8-10%	95 – 97%
Distribution in:	Pre-2015	85 – 90%	30 – 35%	<3 – 5%	90 – 95%

Market Consolidation is expected in India with share of large / national distributors expected to rise to 20-30% by FY28 supported by multiple factors and Entero is expected to benefit from this trend



Source: Prospectus Note: (1) Indian numbers as of FY23

#### **One of India's Largest & Fastest Growing Healthcare Supply Chain Company**







#### Notes:

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### **Successful track record of Acquisitions and Integration**



#### **Acquisition Strategy**



Given our acquisition track record, we have been able to continuously attract distributors to integrate with us

#### **Track Record of Growth of Acquired Companies**

Distributor Name	Date of Acquisition	Location	FY21-23 Growth
R.S.M Pharma	14-Aug-2018	Bengaluru	~69%
Getwell Medicare Solution	26-Dec-2018	Kochi	~66%
Galaxystar Pharma Distributors	21-Feb-2019	Mumbai	~60%
Vasavi Medicare Solutions	31-May-2019	Coimbatore, Madurai	~88%
Millennium Medisolutions	07-Aug-2019	Gurugram	~61%
Sesha Balajee Medisolutions	13-Jan-2020	Visakhapatnam	~66%

#### **50\*** Acquisitions Since Inception



### **Differentiated Business Model**



#### Offers both demand generation and demand fulfilment capabilities to healthcare brands and product manufacturers



Our Demand generation and demand fulfilment solutions are integrated across the value chain, and we benefit from synergies arising from our wide customer network, distribution infrastructure and geographic reach

#### **Proprietary Technology Platform** with Integrated Business Intelligence Tools and Solutions



Technology-Focused Approach Anchored on Our Proprietary Integrated Tech Platforms and Business Intelligence Tools...

#### Single-interface platform to pharmacies



#### ...To Grow our Operations and Bring Efficiencies in the Healthcare Products Distribution Ecosystem



Real time visibility of products, pricing, inventory levels, order status, outstanding balances and promotional offers

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Platform for healthcare product manufacturers to display their products and run promotional offers to increase visibility and promote their brands

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Optimize internal operations, performance and productivity of sales and delivery teams



Established a "hub and spoke" model by connecting our warehouses and supply points to scale our footprint in a capital and cost-efficient manner

Invest in technology at all of our distribution warehouses to enhance fulfilment rates, reliability and product availability

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Provide healthcare product manufacturers with timely secondary sales and inventory data and market insights on sales in a micro-market for sales strategies

#### **Key Growth Drivers**



Benefit from healthcare products distribution market consolidation with strategic acquisitions



Strengthen market position through increases in customer base, wallet share and geographic penetration



Pursue comprehensive marketing and distribution collaborations with healthcare product manufacturers



Continue to invest in and leverage our technology, scale and synergistic adjacencies to drive efficiencies and profitability



Expand our product adjacencies, private label and service offerings



# **Historical Financials**



#### **Historical Financial Highlights**





Net Operating Working Capital (Days) = (Trade receivables+ Inventories - Trade payables) / (Operating Revenue with GST / 365)

### **Consolidated P&L Statement**



Particulars (Rs. Cr)	FY25	FY24	FY23	FY22	FY21
Revenue	5,095.8	3,922.3	3,300.2	2,522.1	1,779.7
Cost of Goods Sold	4,609.5	3,570.4	3,031.9	2,312.4	1,638.1
Gross Profit	486.3	352.0	268.3	209.6	141.6
Gross Profit Margin	9.5%	9.0%	8.1%	8.3%	8.0%
Employee Cost	195.5	149.4	128.1	114.8	75.9
ESOP Expenses	3.5	1.8	0.0	0.0	0.0
Other Expenses	115.7	89.0	76.2	70.4	44.1
EBITDA	171.5	111.8	64.0	24.4	21.5
EBITDA Margin	3.4%	2.9%	1.9%	1.0%	1.2%
Other Income	38.4	13.9	4.8	4.1	3.6
Lease Rental related Income	1.1	0.5	0.7	0.4	0.3
Depreciation	10.1	8.6	9.6	7.7	6.2
Lease Rental related expenses	20.5	16.4	14.6	12.0	10.0
Finance Cost	33.4	59.9	42.4	22.8	14.2
Lease Rental related expenses	8.3	5.8	6.5	6.2	5.9
Profit before Tax	138.7	35.6	-3.6	-19.8	-10.9
Тах	31.3	-4.2	7.4	9.6	4.5
Profit After Tax	107.4	39.8	-11.0	-29.4	-15.4

### **Consolidated Balance Sheet**



ASSETS (Rs. Cr)	Mar-25	Mar-24	Mar-23	Mar-22	Mar-21
ASSETS					
Non-current assets					
Property, plant and equipment	57.0	41.0	43.2	45.7	40.9
Right of use assets	75.1	52.0	53.7	61.7	55.9
Goodwill	424.0	192.8	167.0	150.2	89.5
Other intangible assets	3.3	3.4	3.8	4.4	2.4
Intangible assets under development	0.3	-	-	0.1	2.2
Capital work-in-progress	-	-	-	0.6	-
Other financial assets	26.2	15.7	7.9	6.7	6.4
Deferred tax assets (net)	14.3	19.0	2.0	0.7	0.3
Income tax assets (net)	26.7	9.9	7.9	4.9	3.3
Other non-current assets	-	-	-	0.2	-
Sub-total - Non-Current Assets	626.8	334.0	285.6	275.1	200.9
Current assets					
Inventories	659.8	421.2	341.6	310.2	243.9
Investments	57.6	-	-	-	-
Trade receivables	830.4	615.4	514.9	374.6	242.2
Cash and cash equivalents	229.3	147.6	25.4	46.5	32.3
Bank balances other than Cash and Cash equivalents	31.1	745.5	81.5	58.9	50.5
Loans	0.1	0.1	0.6	1.0	0.8
Other financial assets	183.2	25.8	10.4	1.5	0.6
Other current assets	84.3	55.3	48.8	58.2	62.6
Sub-total - Current Assets	2,075.7	2,011.0	1,023.2	850.9	632.9
TOTAL - ASSETS	2,702.5	2,345.0	1,308.7	1,126.0	833.8

EQUITY AND LIABILITIES (Rs. Cr)	Mar-25	Mar-24	Mar-23	Mar-22	Mar-21
Equity					
Equity Share capital	43.5	43.5	4.1	3.9	0.1
Other equity	1,680.6	1,594.6	590.9	557.2	485.3
Non-Controlling Interest	46.2	3.3	2.6	2.2	1.7
Sub-total - Shareholders' funds	1,770.4	1641.4	597.7	563.2	487.1
LIABILITIES					
Non-current liabilities					
Borrowings	0.0	45.5	31.1	37.1	-
Lease Liability	67.0	49.0	50.0	57.7	53.2
Other financial liabilities	10.5	-	-	-	-
Provisions	9.6	7.1	5.4	4.4	2.7
Deferred tax liabilities (net)	0.0	0.0	0.7	1.7	1.6
Sub-total - Non-current liabilities	87.1	101.6	87.1	101.0	57.6
Current liabilities					
Borrowings	298.8	230.0	342.4	247.9	141.7
Trade payables	397.3	229.9	210.5	139.8	96.7
Lease Liability	19.4	13.5	13.5	11.9	8.0
Other financial liabilities	107.8	105.7	39.2	41.1	10.8
Other current liabilities	10.7	15.9	14.5	11.9	11.7
Provisions	2.7	2.9	2.1	8.0	19.5
Current tax liabilities (net)	8.3	4.0	1.8	1.2	0.7
Sub-total - Current liabilities	845.0	601.9	624.0	461.8	289.1
TOTAL - EQUITY AND LIABILITIES	2,702.5	2,345.0	1,308.7	1,126.0	833.8

### **Consolidated Cash Flow Statement**



Particulars (Rs. Cr)	FY25	FY24	FY23	FY22	FY21
Net Profit Before Tax	138.7	35.6	-3.7	-19.8	-10.8
Adjustments for: Non Cash Items / Other Investment or Financial Items	44.0	86.6	-71.2	-41.5	42.7
Operating profit before working capital changes	182.8	122.2	67.5	21.7	31.8
Changes in working capital	-221.5	-145.7	-100.4	-46.1	-95.9
Cash generated from Operations	-38.7	-23.6	-32.9	-24.4	-64.1
Direct taxes paid (net of refund)	38.1	13.1	12.4	10.9	4.6
Net Cash from Operating Activities	-76.9	-36.6	-45.3	-35.3	-68.7
Net Cash from Investing Activities	219.8	-705.1	-48.6	-161.7	-30.9
Net Cash from Financing Activities	-73.7	862.9	72.8	211.2	88.7
Exchange Difference	-	-	-	-	-
Net Increase / (Decrease) in Cash and Cash equivalents	69.3	121.2	-21.1	14.2	-10.8
Add: Cash & Cash equivalents at the beginning of the period	147.6	25.4	46.5	32.3	43.2
Add: Cash on acquisition	12.4	1.1	-	-	-
Cash & Cash equivalents at the end of the period	229.3	147.6	25.4	46.5	32.3



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